

## PARTIAL LIST OF INITIATIVES & PROJECTS DIRECTED BY PAUL GIBSON

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Projects summarized below represent a comprehensive sampling of grant development, strategic planning and evaluation projects facilitated by Gibson & Associates. The list is organized into categories, but since so many of the projects are multidisciplinary in nature, many projects are listed multiple times under different categories.

### **G&A Community & Economic Development Projects**

**Oakland Community Development Block Grant (CDBG) Research & Evaluation:** From 1999 to 2005, G&A evaluated Oakland's Community Development Block Grant Program (housing, economic development, public services). In addition to evaluating between 40 to 80 CDBG-funded programs annually, G&A also conducted applied research into how other jurisdictions manage their CDBG process. As a result of this applied research, the city has completely reformed its grant giving policies. Furthermore, as evaluation results pointed to poor performance in the City's Commercial Lending Program, the city contracted with G&A to conduct extensive research into how other jurisdictions achieved better results. Based upon this research and the prior evaluation, the City ceased operating the lending program and awarded a contract to another agency that was prepared to implement the recommended reforms.

**City of Oakland Office of Parks and Recreation Research and Evaluation:** The Office of Oakland's Parks and Recreation (OPR) contracted with G&A from 2001-2003 to examine the quality of services provided at the 24 recreation centers and 7 pools throughout Oakland.

**City of Oakland, Evaluation of Housing Services for Renters at Risk:** The Community and Economic Development Agency requested that G&A perform a case study of their housing services for renters at risk of homelessness in 2002-2003.

**Oakland Housing Authority Oakland Renewal & Empowerment Project (ORE):** Principal writer and consultant in the development of a \$26 million proposal to HUD's Urban Revitalization Demonstration program. The project combines a physical modernization of two large developments and several scattered sites with a comprehensive community empowerment initiative that delivers both services and opportunities to local residents. The ORE calls for an innovative partnership involving over 20 local agencies providing case management, health, mental health, vocational, and educational services. **Funded for \$26 million.**

**University of California at Berkeley Community Outreach Partnership Centers:** Served as a member of a multidisciplinary team that prepared a HUD Community Outreach Partnership Center proposal that created a collaboration of the University of California, Cal State San Francisco, Stanford University and the Care proposal that was also **funded receiving \$3 million** in housing vouchers.

**Alameda County Shelter Plus Care:** Prepared 1992 proposal to HUD resulting in \$9.2 million in supportive housing for homeless AIDS, addicted, and mentally ill individuals. Proposal preparation involved collaborating with over 20 service providers, numerous property owners, and representatives from several Alameda County Departments. One of only two funded in the state of California. **Received the largest award in the United States: \$9.2 million.**

**Regional Innovative Homeless Initiative Jobs for the Homeless Consortium:** Facilitated an eight county collaboration to create the Regional Employment Collaborative, a \$1.8 million initiative to create regional strategies for improving employment services for people who are or have been homeless. **Funded for \$1.8 million.**

**Contra Costa County Dept. of Community Services Pittsburg Alliance for Technology and Homeless Services (PATHS):** Designed an integrated intake, assessment, and referral system in collaboration with Contra Costa County Departments of Health, Housing, Social Services, and Community Services and several local community based organizations. Prepared proposal that was ranked second of over 280 applications nationally and received \$750,000 in funding from the Department of Community Services to develop an integrated continuum. **Funded for \$750,000.**

**The Center Food Plus:** Designed and wrote proposal establishing an innovative food distribution program targeting isolated homeless individuals and families in the Tri-Valley. Program integrates food distribution with nutritional education and case management, identifying individuals and families at risk of homelessness when they seek food. **Funded for \$200,000.**

**University of California at Berkeley Community Outreach Partnership Centers:** Served as a member of a multidisciplinary team that prepared a HUD Community Outreach Partnership Center proposal that created a collaboration of the University of California, Cal State San Francisco, Stanford University and the cities of San Francisco, Berkeley, Oakland, Richmond, and East Palo Alto. The proposal establishes an interdisciplinary institute to coordinate the development of extensive graduate, undergraduate, and professor involvement in research and community planning. **Funded for \$580,000.**

**University of California, Berkeley & City of Oakland Joint Community Development Initiative:** Facilitated planning process, wrote proposal, and oversaw writing of other sections. Initiative calls for partnership between University and City of Oakland to create opportunities for University human and research resources to be applied to economic revitalization efforts in distressed neighborhoods in Oakland. **Project received \$2.4 million** to integrate activities of several University departments, the Berkeley Community Law Center and the Public Library system. One of only four funded in the United States with over 130 applicants.

**Marin Housing Authority Senior Supportive Services Initiative:** Developed a successful \$350,000 HUD proposal for Marin Housing Authority to develop supports for senior and disabled public housing residents, including services in the areas of mental health, home

support, money management, meals, transportation, nutrition, activities of daily living. An important feature of the project was a community development emphasis to improve relations between the senior and disabled neighbors, utilizing leadership development and community involvement activities and incentives.

**Mental Health ACCESS:** A \$3 million, three year HUD-funded supportive housing program targeting dually diagnosed homeless individuals. The partnership was led by Phoenix Programs and includes Shelter, Inc. Rubicon Programs, Independent Living Resources, Hawkins Center, Mental Health Consumers Concerns, and Bi-Bett. **Funded for \$3 million.**

**Shelter, Inc. REACH Plus:** Developed a supportive housing network proposal involving Independent Living Resources, Shelter, Inc., Rubicon, Bi-Bett, Contra Costa County Housing Authority and Contra Costa Substance Abuse Services. The grant called for developing a range of supportive housing options linked to drug treatment, educational, social service, and vocational opportunities. **Funded for \$4.2 million through the 1993 HUD Supportive Housing Program.**

### **Housing and Homelessness**

**Contra Costa County Housing Authority; Shelter Plus Care:** With only four days in which to prepare the proposal, G&A developed a comprehensive proposal requesting \$5 million in rental assistance. Despite time constraints a documented local match in excess of \$15 million was obtained. Proposal required collaboration among over 25 local agencies and departments. **Funded for \$5million.** In the following year, G&A prepared a second Shelter Plus Care proposal that was also funded, receiving \$3 million in housing vouchers.